An tÚdarás Rialála Seirbhísí Dlí
Legal Services Regulatory Authority

MINUTES FINAL

Special Meeting of Legal Services Regulatory Authority – Minutes (FINAL)

Date: 15 December 2025
Time: 16:30 to 17:30
Location: Zoom

Attendees:

Authority Members	Executive & Secretariat	Others
Tom Boland (Chair)	Tony Watson (Interim CEO)	
William Abrahamson SC	Ultan Ryan (Secretary)	
Éilis Barry		
Simon Barry		
Shane Galligan		
Paul McGarry SC		
Simon Murphy		
Michele O'Boyle SC		
Bríd O'Donovan		
Paul O'Donovan		
Emily Sherlock		

Section 1 – Administration

1.0 General

1.1 Agenda adopted.

1.2 Declaration of Interests on agenda items. None raised.

1.3 Minutes of Authority meeting of 4 September 2025 approved subject to correction of attendance error.

Section 2 – Governance

2.0 Appointment of CEO to LSRA

The Chairperson set out the detail of the recruitment campaign and the work of the Committee of the Authority assigned to undertake the recruitment. The Chairperson explained that from a list of 18 applicants deemed eligible for consideration, the applicants were shortlisted to a group of 3 applicants. 2 of those applicants were assessed through the interview process as being eligible for appointment with Ms Niamh Muldoon selected as the preferred candidate.

The Chairperson informed the Authority the Ms Muldoon is required to serve out a notice period at her current employment and a start date of 23 March 2026 has been agreed.

The Authority approved the appointment of Ms Muldoon as CEO to the Legal Services Regulatory Authority with effect from 23 March 2026.

3.0 Duly Authorised Register.

The Authority approved the revised staff listing on the Duly Authorised Register since previous meeting.

4.0 Interim CEO Summary Report for end 2025.

The Authority noted the report. The interim CEO stated that there were no matters they felt should be brought to the board's attention or required board input.

5.0 Closed Session of the Authority

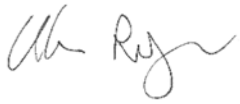
The Secretary left the meeting for the closed session of the Authority.

The Chairperson briefed the meeting on the interim CEO position with reference to the agreement of the Authority that a process would be put in place to decide which of the two most senior staff members would carry out the role. As Mr. Watson has been appointed to the position up to mid-January and as Ms Muldoon will take up her role just over two months later it was agreed, following discussion between the Chairperson, Mr. Watson and Ms, McIntyre that the most practical approach would be for Mr. Watson to continue in his current role until then.

6.0 AOB No matters arising.

Action Points – Meeting of 15 December 2025	
Agenda Item	**Action**
1.3	<u>Minutes:</u> • Minutes of 4 September 2025 were approved subject to correction of error. • Secretary to arrange signature by Chairperson and upload to LSRA website.
2.1	CEO Appointment: • Appointment of Ms Niamh Muldoon approved with effect from 23 March 2026. • Executive to proceed to finalise and sign contract with CEO.
3.0	<u>Duly Authorised Register:</u> • Updated Duly Authorised Register will be circulated prior to next Authority Meeting to reflect staff changes.

FINAL Minutes Signed



12 February 2026

____________________________________ ___________

Ultan Ryan, Secretary Date

12 February 2026

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Tom Boland, Chairperson Date